



HEALTH OVERVIEW AND SCRUTINY COMMITTEE: 14th
SEPTEMBER 2016

REPORT OF THE DIRECTOR OF PUBLIC HEALTH

LEICESTERSHIRE JOINT HEALTH AND WELLBEING STRATEGY
AND DELIVERY PLAN 2017 - 22

Purpose of report

- 1 The purpose of the report is to present the draft Health and Well Being Strategy 2017-2022 to the Committee for comment and outline next steps in the development of the strategy.

Policy Framework and Previous Decisions

2. The Health and Well Being Board has a statutory requirement under the Health and Social Care Act 2012 to publish a strategy setting out its priorities. It contributes to the delivery of Better Care Together/Sustainability and Transformation Plan (STP). The strategy supports the aims of the BCF Plan and reflects the ongoing joint working in the delivery plan.

Background

4. The current Joint Health and Wellbeing Strategy was published in January 2013 and refreshed in January 2015. The strategy forms the Health and Wellbeing Board's (HWB) response to the health and wellbeing needs identified in the Joint Strategic Needs Assessment (JSNA). It sets out the key priorities that partners need to address in order to improve the health and wellbeing of the population.
5. When considering the refresh of the JHWS, the Board emphasised the importance of focusing on a small number of key strategic issues which would have a positive impact on the health and wellbeing of the people in Leicestershire based on the evidence from the JSNA.
6. The Board has requested that the Strategy identifies priorities where a collaborative, partnership approach is needed to effect improvements. This will ensure shared ownership and bring focus to the work of the Board and make the best use of the resources available across the partnership.

Summary of engagement findings to date

7. The development of the JHWS has been an iterative process, which has included a combination of gathering evidence from the JSNA and using the current knowledge and experience of Health and Wellbeing Board members and other key stakeholders. The Strategy has also been presented to every County Council Departmental Management Team for comments.
8. This engagement has highlighted and confirmed a number of shared issues across partnership organisations. Many partners highlighted the need to shift towards prevention and early intervention to avoid individuals sliding into crisis and service dependency. There is support for an approach which promotes self-help within communities, which promotes healthy lifestyles and provides a good quality local support network helping people to stay well. This aligns well with the Council's Early Help and Prevention Review and the development of the Communities Strategy and offers opportunities for further collaboration with partners.
9. The toxic trio of mental health issues, alcohol and other substance misuse and domestic violence has been raised by many agencies as being detrimental to children, their families and the wider community. This is closely linked to the work of Supporting Leicestershire Families and Community Safety.
10. As the demography of Leicestershire will see an increasingly ageing population with complex needs in the future, partners have expressed a real concern about the need to plan ahead, particularly for housing that will maximise independence, the capacity of carers now and in the future and the quality of life of our older people when they become isolated. These issues are a key focus for the Adults and Communities Department.
11. Mental health is almost unanimously seen as a priority for partnership working across the life course both in terms of parity of esteem and positive mental health promotion but also early identification and access to services, particularly for the young.
12. In a county such as Leicestershire where health outcomes are generally good it was clearly felt that improvements would mainly come from understanding and targeting the 'health gaps' for some people and places. Although not as advanced in all organisations there is a move towards targeting resources at the most vulnerable and at risk with locality based services particularly in the NHS.
13. Many organisations raised the need to address poor health and wellbeing outcomes for children with complex needs and individuals with disabilities as addressed by the Whole Life Disability Strategy. Many agreed that a 'deep dive' of health inequality and further risk profiling across the county would be a valuable additional planning tool.
14. The process highlighted gaps in the current system such as robust and effective collaboration between prevention activity and clinical commissioning which is being addressed by the Unified Prevention Board and the Better Care

Together Prevention Strategy. It was also raised that despite the Health and Wellbeing Board membership consisting of leaders from across key organisations in Leicestershire, representing vast knowledge and expertise and influence, this has not been used to its full potential. This is still a risk due to a lack of ongoing resources to coordinate and support implementation of the delivery plan.

15. However, it was clear that there is a vast amount of work in place or planned to rectify many of these issues and there was very little capacity for new initiatives. Although health and social care colleagues are working increasingly closely together, many thought there were more opportunities to link up with wider partners related to housing, development planning and decision-making, community safety, employment and transport to create healthy 'places'. This will be facilitated by work on Health in All Policies in Public Health and the council's Social Value policy and guidance.

The Health and Wellbeing Strategy 2017- 22

16. The Joint Health and Wellbeing Strategy has been refreshed at a time of rapid and significant change to the health and care system, both in terms of resources and the way in which services are delivered. There is an ongoing need to deliver efficient and effective services that make the best use of available resources.
17. Significant work is already been undertaken locally to transform the health and care system across Leicester, Leicestershire and Rutland (LLR) and to ensure that services are sustainable and built around the needs of the local population. The key drivers for this work are the Better Care Together Programme, which has a Five Year Plan covering the period up to 2019. There is requirement from NHS England to develop a Sustainability and Transformation Plan for LLR for the period 2016 – 2021 which will build on the existing health and social care transformation across the footprint. The Joint Health and Wellbeing Strategy has been aligned to both these overarching Plans.

Outcomes

18. Following these discussions, a set of high-level outcomes have been developed and tested against the following criteria; the outcomes must:
 - a. be underpinned by evidence, local knowledge and experience;
 - b. require a collaborative approach whereby the contribution of a range of partners is needed in order to achieve the outcome;
 - c. have significant impact on the system in 5 years' time if not addressed;
 - d. have a positive impact on the health and wellbeing of Leicestershire;
 - e. take account of the wider determinants of health.
19. The draft Outcomes in the JHWS are:-
 - a. The people of Leicestershire are enabled to take control of their own health and wellbeing;

- b. The gap between health outcomes for different people and places has reduced;
 - c. Children and young people in Leicestershire are safe and living in families where they can achieve their full potential and have good health and wellbeing;
 - d. People plan ahead to stay healthy and age well and older people feel they have a good quality of life;
 - e. People give equal priority to their mental health and wellbeing and can access the right support throughout their life course;
20. It was agreed by the Board that each outcome is underpinned by priority objectives that would highlight the key challenges that needed to be addressed in Leicestershire.

Delivery

21. In order to enable the Board to track progress against the outcomes a high level delivery plan has been developed through engagement with all partners and wider stakeholders to capture the programmes that are addressing the identified priorities. The Board will receive an annual progress report against the delivery plan and revisions will be made to reflect any service changes.
22. The action plan sets out the current position, the change we would expect to see in five years' time and the actions that will be taken. It has been recommended that a lead Board member be named as a 'champion' for each priority but this has yet to be agreed by the Board.
23. The performance framework will be developed and finalised by the County Council's Business Intelligence service in consultation with Board members and key officers in partner organisations.

Consultation

24. It is intended that there will be a wider engagement process through the County Council's website targeted at key stakeholders, particularly those who will have a role in delivering the strategy. It is intended that this engagement will be supported by Healthwatch Leicestershire.
25. This period will allow Board members to gain endorsement from their own organisations to allow them to give approval to the final Strategy.
26. The views of the Health Overview and Scrutiny Committee are sought as part of the engagement process and will be fed into the final version of the Strategy presented to the Health and Wellbeing Board in November

Resource Implications

26. At a time of increasing demand and reducing resources partners need to work together more proactively to maximise their impact for the good of the people of Leicestershire. The new JHWS sets out the Board's commitment to

participating in a combined effort towards shared outcomes and priorities and includes a set of Board Principles.

Timetable for Decisions

27. An Equalities and Human Rights Impact Assessment screening has been completed and concluded that the Strategy would have a net positive impact on equalities issues so a full assessment is not required.
28. This draft strategy will be presented for approval by the Health Well Being Board on the 15th September 2017 with the final version of the Strategy being presented to the Health and Wellbeing Board on 17th November 2016 for approval.

Officers to Contact

Mike Sandys
Director of Public Health
Public Health Department
Tel: 0116 305 4239
Mike.Sandys@leics.gov.uk

Donna Worship
Policy Manager
Policy, Economy and Communities
Tel: 0116 305 5692
Donna.worship@leics.gov.uk

Appendices

Appendix A: Leicestershire Joint Health and Wellbeing Strategy 2017 - 22
Appendix B: Leicestershire Joint Health and Wellbeing Strategy Delivery Plan

This page is intentionally left blank